

DEAR FRIENDS AND COLLEAGUES IN THE THOROUGHBRED INDUSTRY,

A GROUP OF US GATHERED TOGETHER IN NEWMARKET THIS WEEK FOR A FORUM TO CONSIDER THE OPPORTUNITIES AND CHALLENGES FACING OUR INDUSTRY ACROSS THE WORLD IN THE AREAS OF EDUCATION AND COMMUNITY ENGAGEMENT AND DEVELOPMENT.

WE CAME TOGETHER FROM FOUR CONTINENTS AND DIVERSE ROLES, CONVINCED THAT, BY HAVING AN OPEN AND HONEST CONVERSATION, SHARING OUR KNOWLEDGE, AND WORKING TOGETHER WE CAN ENSURE A SUSTAINABLE AND SUCCESSFUL FUTURE.

OUR INDUSTRY IS SPECIAL. IT IS A WONDERFUL, GLOBAL SPORT WITH GREAT HERITAGE. IT IS SOCIALLY INCLUSIVE AND DIVERSE, AND IT UNITES US ALL BEHIND THE LOVE OF THE HORSE.

AT THE SAME TIME, WE ARE FACING SIGNIFICANT CHALLENGES: SOME LONGSTANDING AND SOME NEWER ONES; SOME SPECIFIC TO OUR INDUSTRY, AND SOME WHICH AFFECT THE COMMUNITIES AND SOCIETY AROUND US. IN OUR DISCUSSIONS, WE DIDN'T UNDERPLAY THESE. INDEED, WE ACKNOWLEDGED THAT MANY OF OUR AMBITIONS AND ASPIRATIONS WILL BE UNATTAINABLE UNTIL THEY'RE ADDRESSED.

WE WERE ALSO HEARTENED BY A NUMBER OF POWERFUL OPPORTUNITIES, AND THE MANY ASSETS THAT WE HAVE: SOME OF THEM UNIQUE TO US.

BY 2023, WE WANT OUR EDUCATION, COMMUNITY ENGAGEMENT AND WORKFORCE DEVELOPMENT STRATEGIES TO LEVERAGE ALL OUR ASSETS; MAKE US GREATER THAN THE SUM OF OUR PARTS, AND TO ATTRACT, ENGAGE, INSPIRE AND RETAIN THE COMMITMENT OF OUR FUTURE GENERATIONS.

TO BRING OUR VISION TO LIFE, WE NEED TO TAKE CONCERTED ACTION. AT OUR FORUM, WE HAVE STARTED THE DEVELOPMENT OF THREE-YEAR PLANS AT NATIONAL AND GLOBAL LEVELS, SETTING OUT HOW WE AIM TO WORK TOGETHER. THESE PLANS WILL BE PUBLISHED EARLY IN 2020, BUT BEFORE THEN, A NUMBER OF IMMEDIATE ACTIONS HAVE ALREADY BEEN AGREED, INCLUDING THE SETTING UP OF A GLOBAL GROUP TO CO-ORDINATE ACTIVITIES.

PERHAPS THE MOST IMPORTANT MESSAGE THAT WE WISH TO CONVEY TO YOU AT THIS STAGE IS THAT WE HAVE NEVER FELT MORE UNITED IN OUR DETERMINATION TO USE EDUCATION AND DEVELOPMENT TO ENRICH THE LIVES OF MORE PEOPLE, AND TO ENGAGE THEM WITHIN OUR GREAT INDUSTRY. WE URGE YOU TO JOIN US, AND TO CONTRIBUTE YOUR ENERGY AND ASSETS TO THE ACHIEVEMENT OF OUR GLOBAL VISION AND MISSION.

WE WILL UPDATE YOU ON PROGRESS BY THE END OF FEBRUARY 2020, AND WE WILL MAKE SURE THAT OUR EFFORTS ARE SUSTAINED UNTIL OUR VISION BECOMES REALITY.

YOURS SINCERELY,

Oliver Deloys

Julia Sayers

L. Winstanley

Dikier Budka

Angamaine Phelps

Bernhard OBIZ

John Osborne

Keith Rowe

Sean Muff

B. B.

Eric Bide

MO

AZ

Sally BEM
BOLING

Tie Elliott

REHRS

Lugy Maurice

Ms. M

Lily Jones
Kelle

Sandy Dodgson

Udell Kungu

Br. Kungu

董凱德

D M Goodfellow

Felix Green

Angie King

John Blawie

Barbara Guy

Julie White

Ed Ch.

Kate Wharrie

Phil

Benny Taylor

GP Hamm

Cate Johnson

Chloe Mance

Diandra

Marie E. G. J. J. J.

Chloe G.

Caroline

Cathal Beale

Myr. A.

Lia De Witt